

MOZAMBIQUE HOLDINGS LIMITED

Decades of Infrastructure and Industrial Continuity

Long-established industrial operations supporting medicine production, transport infrastructure, water access, and agricultural livelihoods.



Mozambique’s economic story is often told through individual projects or short investment cycles, yet some organizations have grown by working patiently across decades, sectors, and national priorities. Mozambique Holdings Limited fits firmly in that category. Its development mirrors the country’s own transition, shaped by infrastructure rebuilding, industrial revival, and long-term capacity creation rooted in local talent and technical expertise.

We had the pleasure of interviewing Jose Parayanken, founder and chairman of Mozambique Holdings, who shared his perspectives on Mozambique’s economic evolution, long-term industrial capacity, and the role of disciplined execution in national development.

An excerpt of our interview with the founder, Jose Parayanken, follows:

Q: What inspired your professional journey and the establishment of Mozambique Holdings in 1991?

Jose Parayanken: “I began my professional career with the Government of India at a young age as part of the founding team of the Exim Bank of India when it was created in 1983, specializing in African markets and building financial and business intelligence on African countries. Over time, I developed a particular affinity for



JOSE PARAYANKEN,
FOUNDER AND CHAIRMAN OF
MOZAMBIQUE HOLDINGS LIMITED

“Transforming national resources into sustainable growth is key to our success.”

Mozambique, which I saw as a clean slate full of opportunity where I could embark on my own entrepreneurial journey and help shape a new economic future.”

Q: How did Mozambique Holdings develop its core operations in the early years?

Jose Parayanken: “I spent most of the early years in Mozambique setting up the infrastructure and creating the technical expertise to respond to the emergent requirements in Mozambique after the collapse of the industrial production and market system associated with the collapse of the socialist system. I participated in the national program for privatization and restructuring the industrial production and distribution system through

public tenders and acquired a few businesses and factories. Through astute effort and patience, we re-educated the workforce, rehabilitated infrastructure, and turned the companies around.”

Q: Which sectors formed the foundation of your early work?

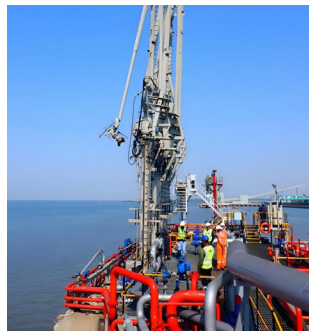
Jose Parayanken: “Initial involvement was with transport and distribution infrastructure, port rehabilitation, storage, and downstream distribution. Then came the immediate necessities associated with the restructuring of the security forces, setting up factories in joint ventures to produce military and police logistics and uniforms domestically. We also concentrated on setting up vehicle distribution and maintenance infrastructure nationally to support the national movement of personnel and cargo for civilian and security forces.”

Q: How did the group expand beyond logistics and infrastructure?

Jose Parayanken: “We built up the resilience and resources to address, one at a time, the emerging requirements of the nation in providing drinking water, irrigation systems, and internationally compliant high-quality medicines.”

Q: What would you highlight as the most significant recent projects?

Jose Parayanken: “Two recent long-term initiatives stand out, our domestic pharmaceutical production and our industrial agriculture project in natural rubber.”



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Q: Can you elaborate on pharmaceutical manufacturing?

Jose Parayanken: “We have completed the production cycle in the pharmaceutical industry with production factories in dosage manufacture in generics, beta-lactam antibiotic manufacture, a large and small volume injectables factory, and fill and finish vaccine production. We have used state-of-the-art German technology and equipment in our manufacturing facilities and implemented compliance systems that are WHO-prequalified for international production. We have pharma production capacity to meet a major portion of the national requirement.”

Q: What role does industrial agriculture play?

Jose Parayanken: “In industrial agriculture, we have planted 2,000 hectares of natural rubber in Lugela, Zambezia, as a pilot project to introduce natural rubber production in Mozambique as a long-term alternative to stable agricultural livelihood.”

Q: How does Mozambique Holdings contribute to logistics, infrastructure, and manufacturing?

Jose Parayanken: “We have trained and created a disciplined workforce of over 2,500 in all our industrial activities. Their skill, dedication, and professionalism are the foundation of our brand value and constitute the platform on which we develop our ideas and launch our projects. Appropriate technology transfer, capacity building, and self-reliance are essential in all our industrial efforts and ensure our long-term stability and success. Our pharma production facilities have already attracted the attention of our neighboring countries and can become a regional phenomenon.”

Q: How do you align with Mozambique’s national development goals?

Jose Parayanken: “Any industry to have positive long-term value must have the common good as a fundamental. The common good is embodied in the national goals and aspirations of the people to better their lives through education, discipline, and application, and grow into a productive, prominent nation. It has been our goal and ambition to participate and contribute to these aspirations and targets through our constant application to responding to opportunities in infrastructure and resources development in essential sectors of

industry, by selecting appropriate technology, imparting training, and transferring skills to transform national resources into sustainable growth and equitable wealth creation. This is key to our success and value.”

Q: What are your investment priorities going forward?

Jose Parayanken: “Creating state-of-the-art manufacturing facilities in pharmaceuticals and ensuring the availability of quality medicines at accessible prices is half the effort towards creating national autonomy in the health care system. The other is creating a national pharmacy chain covering the country to make medicines available to people at fixed, accessible national prices. This will reduce the government’s burden of providing free medicines to all people, which is difficult even in developed countries. To link health care to an insurance-based system, it is essential to have a domestic pharmacy chain with equitable prices. This is our next investment plan and focus.”

Q: How does Mozambique Holdings align with the president’s national vision?

Jose Parayanken: “We are lucky that a successful generational political transition has taken place in Mozambique, with the growth and transition pains for all to see. We have a young, educated, visionary President with definite plans and ambition for the future of Mozambique. He has succeeded in integrating the past and national history into his future vision and ensured continuity of the national socio-political goal of equity and common good. We are happy and proud to be part of this journey as we have been for the past 35 years, striving to the best of our ability and means, to bring our people to prosperity and wisdom. Our dignity and value are in transferring skill and technology, and through diligent application, lead to sustainable resource development, and ensure Mozambique takes its rightful place among leading industrial nations.”

